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**Coercive Management Techniques**

**Chart 10. Sideman's Chart of Coercion**

General Method	Effects (Purposes)	Variants
1. Isolation.	Deprives victim of all social support of his ability to resist. Develops and intensifies mood with self. Makes victim dependent upon interrogator.	Complete solitary confinement. Complete isolation. Semi-isolation. Group isolation.
2. Demolition of Egoism.	Flies attention upon immediate predicament. Forces introspection. Eliminates stimuli competing with those controlled by captor. Frustrates all action not consistent with compliance.	Physical isolation. Darkness or bright light. Narrow environment. Restricted movement. Monotonous food.
3. Induced debilitation and exhaustion	Weakens mental and physical ability to resist.	Semi-starvation. Exposure. Exploitation of wounds. Induced illness. Sleep deprivation. Prolonged constraints. Prolonged interrogation. Forced writing. Over-exertion.
4. Threats.	Cultivates anxiety and despair.	Threats of death. Threats of non return. Threats of endless interrogation and isolation. Threats against family. Vague threats. Sudden changes of treatment.
5. Occasional indulgences.	Provides positive motivation for compliance. Hinders adjustment to deprivation.	Occasional favors. Fluctuations of interrogator's attitudes. Promises. Rewards for partial compliance. Sanitizing.
6. Demonstrating 'Omnipotence' and 'Omniscience'.	Suggests futility of resistance.	Confrontation. Pretending cooperation taken for granted. Demonstrating complete control over victim's fate.
7. Degradation.	Makes cost of resistance more daunting to self-esteem than capitulation. Reduces prisoner to 'animal level' concerns.	Personal hygiene prevented. Filthy infected surroundings. Demanding punishments. Insults and taunts. Denial of privacy.
8. Imposing trivial demands.	Develops habits of compliance.	Forced writing. Enforcement of minute rules.

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MEMORANDUM

01/03/03

From: John F. Rankin, SERE Training Specialist, FASOTRAGRULANT Det.  
Brunswick ME.  
To: Captain Weis, ICE, JTF-GTMO  
Subj: PHYSICAL AND PSYCHOLOGICAL PRESSURES DURING INTERROGATIONS  
Ref: (a) Coercive Management Techniques Chart

1. The use of physical and psychological pressures during interrogations, if deemed appropriate, are tools that can be applied in order to establish and reinforce the principles contained in reference (a). These principles must be supported by an interrogation or collection system that facilitates complete control of actions prior to, during and after interrogations.
2. These principles and associated pressures allow the interrogation system to establish and maintain control of the exploitation process of HUMINT sources under the authority of the ICE.
3. The management techniques are most effective if used in concert with each other since they are all mutually supporting and build upon the effects of others. They are all designed to elicit compliance from HUMINT sources by setting up the "captive environment." This is ideally accomplished by establishing control, instilling dependencies for basic existence, rewards and punishments, gaining compliance and in the end cooperation. A distinction must be drawn in that compliance is not always a willful or voluntary act. Conversely, if someone freely cooperates without inducement or the aforementioned pressures, the cycle has for the most part been completed.
4. The application of physical pressures is only a part of the overall captive management process. They are initially used to shock and intimidate by setting the stage and establishing control. There must be a statement made by demonstrating there are rewards and punishments for compliant and combative or resistive behavior.
5. Implementation of an effective program that supports these principles is dependant on a comprehensive training plan and supervisory controls that prevent abuse and stresses safety and oversight.

  
John F. Rankin

Enclosure (3)